

Sommario Rassegna Stampa

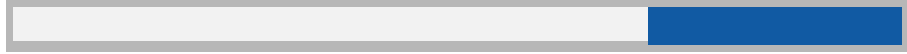
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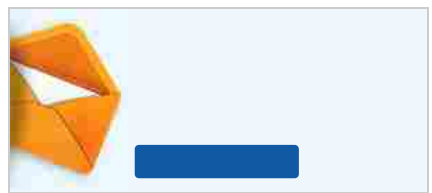
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Tag Persone Organizzazioni Luoghi Prodotti



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askanews

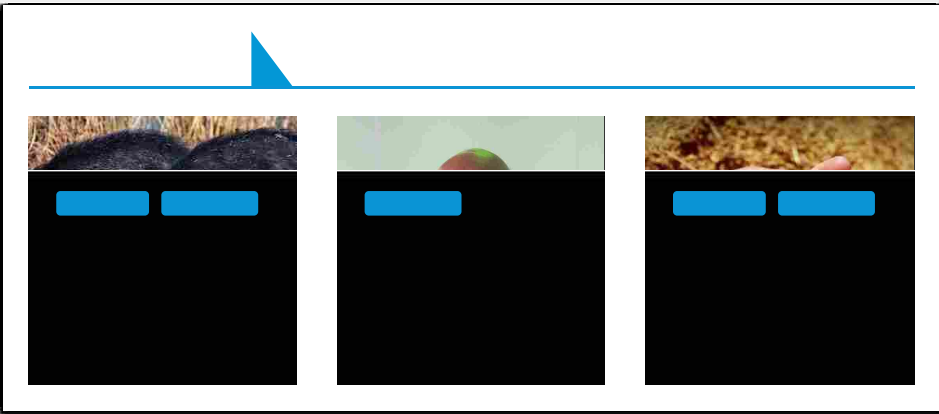


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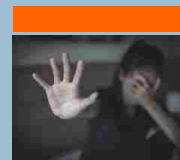
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BlogSicilia.it
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LQIRUPDWLRQ PDQDJHPHQW E\ EOR&.FKDLQV LQWHURSHUDELOLW\ DQG F
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LQQRWDWLYR H FLUFRODUH EDVDWR VX EORFNFKDLQ H LQ JUDGR GL IRU
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ILQH GHL ULILXWL H VFHOWH GL DFTXLVWR FRQVDSHYROL

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UHJLVWUD]LRQH GL GDWL DPELHQWDOL GDO PRPHQWR GHOO UDFFRWL
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UDFFROWD OD FRQVHUYD]LRQH SUHVVR TXHVW¶XOWLPR LO WUDVSRUW
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GHILQL]LRQH GL XQ DOJRULWPR SUHGLWWLYR RWWHQXWR FRQ VWUXPH
XWLOL]]DWR GDL FRPPHUF LDQWL LQ IXWXUR SHU PHJOLR SUHGHIQLUH (L
LQYLDWL DOO¶LQGXVWULD VRQR VWDWL WUDVIRUPDWL LQ VXFFKL H LO
SDVWD]]R LQYLDWR D XQ DOOHYDWRUH GHOO¶HQQHVV LQ UHJLPH ELRO
LQWHJUDUH O¶DOLPHQWD]LRQH GH L ERYLQL FRQ XQ 'DOLPHQWR' ULFFR

,O VHFRQR SLORW KD ULJXDUGDWR O¶XWLOL]]R GH O SDVWD]]R SURYHC
DJUXPL LQ UHJLPH FRQYHQ]LRQDOH H LO VXR LPSLHJR LQ LPSLDQWL GL
PHWDQR LQ DVVRFLD]LRQH FRQ DOWUH YDULHWj GL UHVLGXL YHJHWDC
q RWWHQXWR VROR LO ELRJDV PD DQFKH XQ UHVLGXR FKLDPDWR 'GLJF
FRPH DPPHQGDQWH LQ DJULFROWXUD

1HL SURVVLPL JL RUQL VL DYYLHUDQQR L ODYRUL SHU OH XOWLPH DWWI
TXHOOR UHODWLYR DO UHJLPH ELRORJLFR OD VSHULPHQWD]LRQH GL X
O¶RWWHQQLPHQWR GH O 3&2 3UHIHUHQWLD O &HUWLILFDWLRQ RI 2ULJLQ
'RJDQH SDUWQH U GH O SURJHWWR 75,&. LO FXL VFRSR q TXHOOR GL D'
GH O SURGRWWR QHJOL VFDPEL FRQ 3DHVL H[WUD FRPXQLWDUL HG RWW
WDULI H GRJDQDOL (DQFRUD SHU HQWU DPEL L SLORW OR VWXGLR GHC
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FKH QHO FDVR GL VSHFLH GRYUHEEHUR FRQYHUJHUH YHUVR OR]HUR
/H DJLHQGH FRLQYROWH SHU LO SLORW ELR VRQR GXH 2 3 FRPH SURG
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YLUWXRVR GL HFRQRPLD FLUFRODUH SHU O¶DOLPHQWD]LRQH DQLPDOH
SHU L QRVWUL VRWRSURGRWWL XQD YDOLGD DOWHUQDWLYD FKH QDV
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KDQQR PRVWUDWR LQWHUHVH LQ TXHVWR GLIILFLOH PRPHQWR SHU HII
 PDQFDQJD GL IRUDJL H TXLQGL PHVVR D SXQWR XQ SURFHVVR YLUWXR'
 LQVLPH DO 'LVWUHWWR \$JUXPL GL 6LFLOLD SHU OD ILOLHUD GHOOH FD
 ,QILQH 9LQFHQR &KLRIDOR FRRUGLQDWRUH GHO 3DWR 'LVWUHWWD
 34XHVWR SHUFURVR GL ILOLHUD q VRVWHQLELOH JUDJLH DOOH LQQRDYL
 VRWRSURGRWL DJUXPDUL 6L UHFVSHUD XQD ULVRUD SHU O¶DOLPH
 FRQWR GHOOH RJJHWLYH GLIILFROWj GHJOL DOOHYDWRUL GLYHQWD L
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7*%&0] #JEFO F /FUBOZBIV
EJWFOUBOP ÆNBDFMMBJÇ OFMMB OVPWB
PQFSB EJ)BSSZ (SFC

76F *UBMJBTUBUPEJEJSJUUP WFSB
TGJEB SJGPSNF DPO WBMPSJ GPOEBOUJ

6TB MB \$BTB #JBODB #JEFO OPO ;
JO DVSB QFS JM 1BSLJOTPO



7*%&0] #JEFO F /FUBOZBIV *UBMJBTUBUPEJEJSJUUP \$BTB #JBODB #JEFO
EJWFOUBOP ÆNBDFMMBJÇ OFMMB OVPWB PQFSB EJ)BSSZ (SFC
OVPWB PQFSB EJ)BSSZ (SFC

5FYBT B)PVTUPO TJ *UBMJBTUBUPEJEJSJUUP \$BTB #JBODB #JEFO OPO ;
J EBOOJ EPQP JM QBTB BMHJFVÇ GJDJBMNFODF *EFC NPDSBUJ[[B CPSTF
#FSZM TUVEJP QFS (FO ;

\$IFDL PVU PUIFSËBODB 3VTTP \$SBHDOUB EFMMF FJOWSFF FWJTCPOHJ

.PTU 1PQVMBS "SUJDMFT

#JEFO
7*%&0] #JEFO F /FUBOZBIV
EJWFOUBOP ÆNBDFMMBJÇ OFMMB OVPWB
OVPWB PQFSB EJ)BSSZ (SFC

76F *UBMJBTUBUPEJEJSJUUP WFSB
TGJEB SJGPSNF DPO WBMPSJ GPOEBOUJ

6TB MB \$BTB #JBODB #JEFO OPO ;
JO DVSB QFS JM 1BSLJOTPO

5FYBT B)PVTUPO TJ *UBMJBTUBUPEJEJSJUUP \$BTB #JBODB #JEFO OPO ;
J EBOOJ EPQP JM QBTB BMHJFVÇ GJDJBMNFODF *EFC NPDSBUJ[[B CPSTF
#FSZM

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'HFUHR &DPSL
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OD ULSDUDJLRQH

&DPSL)OHJUHL
HFFR LO GHFUHR
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GLVSRVLJLRQL
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)DNH QHZV VX
FKLXVXUD GL
ULVWRUDQWL H C
D 3R]]XROL
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UHJRODUPHQWH
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)LOLHUD FDUQL H DJ
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\$WWXDQLOLHUD FDUQL H DJUXPL LQ 6LFLOLD XQLWL SHU HFRQRPLD FLUFRODUH

3XEEOLFDRGRDLRQH :HE

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#FRUULHUHIOHJUHR

(OHJLRQL 8VD 7L
3% LGHQ QRQ VL
DUUHQGHUj SHU
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)LOLHUD FDUQL H DJUXPL LQ 6LFLOLD XQLWL SHU HFRQRPLD FLUFRODUH

\$GQNRQRV 'RQDOG 7UXPS
-RH %LGHQ UHVWHUj LQ FRUVE
%LDQFD QRQRVWDQWH OH SU
DOO LQWHUQR GHO 3DUWLWR '

\$WWLYDWR UHFXSHUR GHO SDVWD]]R GL DJU\$ PD \$HUSLDFKLCU
5RPD OXJ DVNDQHZV ± /D ILOLHUD DJUXPLFRD, WDXHODDGH
FDUQL LQ 6LFLOLD VL XQLVFRQR SHU DWWLYDWR LQ UHFXSHUR G
VFDUWR GHOOD ODYRUD]]LRQH GHJOL DJUXPL LO SDVWD]]R SHU
LQWHJUDUH O¶DOLPHQWD]]LRQH GH L ERYLQL GD FDUQH H FUHDUH
ILOLHUD FKLXVD D]HUR VFDUWL /D FROODERUD]]LRQH VL LQVHUL
DOO¶LQWHUQR GHO SURJHWR 75,&. ± 3URGXFWGDWD 75\$HDEH
LQIRUPDWLRQ PDQDJHPHQW E\ EOR&.FKDLQV LQWHURSHUDELOLW'
RSHQ FLUFXODU VHUYLFH PDUNHWSODFH
)LQDQ]]LDWR QHOOD¶DPELWR GHO SURJUDPPD HXURSHR +RUL]]RQ
75,&. YDQWD ROWUH SDUWQHU GD WXWWD (XURSD H SXQWD D
LQWHJUDUH WHFQRORJLH DYDQ]]DWH FRPH OD EORFNFKDLQ SHU
PLJOLRUDUH OD WUDFFLDELOLWj H SURPXRYHUH SUDWLFKH GL HF
FLUFRODUH QHO VHWWRUH DOLPHQWDUH ROWUH TXHOOR WHVVL
,O SURJHWR DYYLDWR QHO PDJJLR H LQ FRQFOXVLRQH D RV
GL TXHVW¶DQQR q IRFDOL]]DWR VXOOD WUDFFLDELOLWj GH L SUR

O¶HIILFLHQJD FLUFRODUH H OD PLQLPLJJD]LRQH GHOO¶LPSURQWE
DPELHQWDOH SURPXRYHQGR SUDWLFKH HWLFKH H VRFLDOPHQWH
UHVSRQVDELOL OXQJR WXWWR LO FLFOR GL YLWD GHL SURGRWWI
'XH L SURJHWWL GHILQLWL LO WUDWWDPHQWR GHO SDVWD]]R SU
GD DJUXPL LQ UHJLPH ELRORJLFR H TXHOOR GD DJUXPL LQ UHJLP
FRQYHQ]LRQDOH ROWUH DO PRQLWRUDJJLR H DOOD UHJLVWUD]L
GDWL DPELHQWDOL GDO PRPHQWR GHOOD UDFFRWD GHJOL DJUX
TXHOOR GHOOD YHQGLWD ILQDOH H GHO SDVVDJJLR DOO¶LQGXVW
VXFFKL

*OL DJUXPL LQYLDWL DOO¶LQGXVWULD VRQR VWDWL WUDVIRUPDV
LO ORUR VRWWSURGRWWR LO FRVLGGHWWR SDVWD]]R LQYLDWI
DOOHYDWRUH GHOO¶HQQHVH LQ UHJLPH ELRORJLFR O¶RELHWWL
GL LQWHJUDUH O¶DOLPHQWD]LRQH GHL ERYLQL FRQ XQ °DOLPHQ
GL ILEUH H DQWLRVVLGDQWL ,O VHFRQGR SLORW KD ULJXDUGDW
GHO SDVWD]]R SURYHQLHQWH GD ODYRUD]LRQH GL DJUXPL LQ UH
FRQYHQ]LRQDOH H LO VXR LPSLHJR LQ LPSLDQWL GL HVWUD]LRQI
ELRJDV PHWDQR LQ DVVRFLD]LRQH FRQ DOWUH YDULHWj GL UHV
YHJHWDOL 'D TXHVWD ODYRUD]LRQH QRQ VL q RWWHQXWR VROR
PD DQFKH XQ UHVLGXR FKLDPDWR °GLJHVWDWR' FKH YHUUj
XWLOL]]DWR FRPH DPPHQGDQWH LQ DJULFROWXUD
)HGHULFD \$UJHQWDWL SUHVLGHQWH GHO 'LVWUHWWR 3URGXWWL
GL 6LFLOLD VSLHJD LQ XQD QRWD °OD FROODERUD]LRQH FRQ LC
'L3UR&DUQL QDVFH SHUFKp FUHGDPD DQFKH LQ TXHVWR SURFHV'
YLUWXRVR GL HFRQRPLD FLUFRODUH SHU O¶DOLPHQWD]LRQH DQL
FL SHUPHWWH GL FRVWUXLUH SHU L QRVWUL VRWWSURGRWWR
DOWHUQDWLYD FKH QDVFH SHUDOWUR GDOOD FROODERUD]LRQH
D]LHQGH GL DOWUH ILOLHUH VWUXWWXUDWH LQ 'LVWUHWWR'

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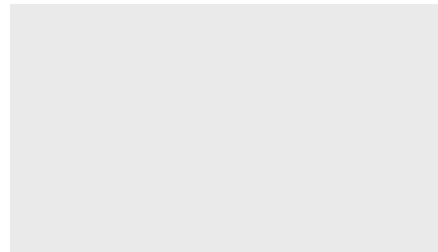
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'HYDVWDWR LO SULPR FDP;
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&RQGLYLGL

/DILOLHUD DJHW XFXHFOROED GIBO LPHVOL XQLVFRQR SH
DWWLYDUU@LXHUD FRQJLXQWD GL UHFXSHUR GH
O¶DOLPHQWDJLRQH GHL/ E FFRLOOLD S B UFDJ URQH V
DOO¶LQVSHURQIRVWVW8.3URGXFWD GDWD 75\$FHDE,OL
PDQDJHHPHQW E\ EOR&.FKDLQV LQWHURSHUDEL
PDUNHWSODFH



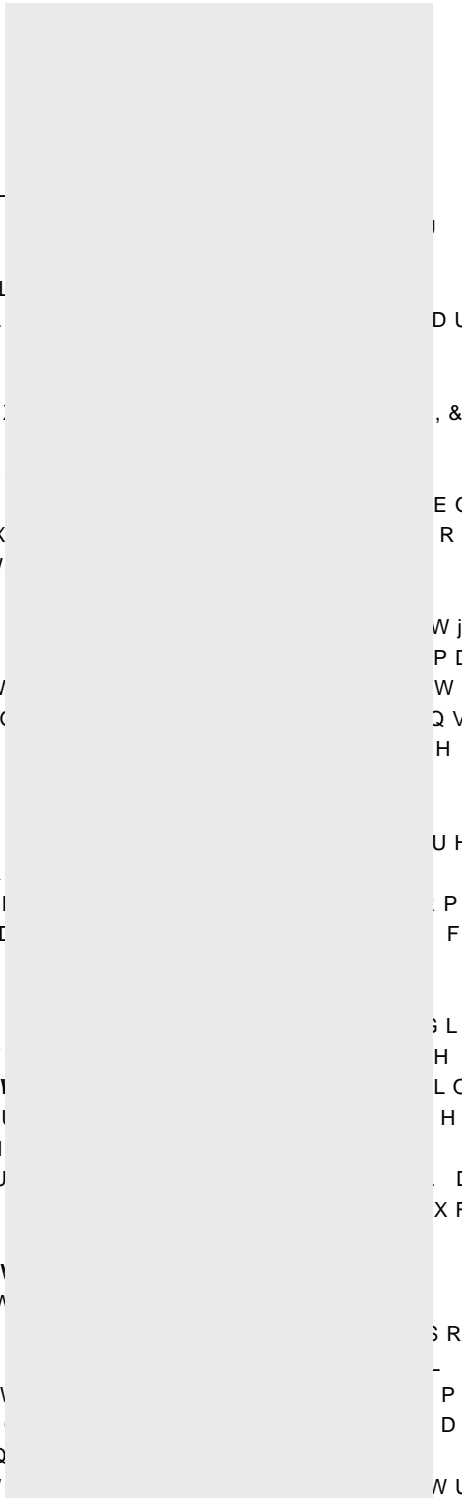
)LQDQJLDWR QHOO¶DPELWR GHO SURJUDPPD H
YDQWD ROWUH SDUWQHU GD' WXWVWHDW(XR)RSD
3URGXWVWLYR \$JUXRQ LGFLR 6ULF S OUB VHQWDQWH G
SURJHWWR ± H PLUD D LQWHJUDUH WHFQRORJ
SHU PLJOLRUDUH OD WUDFFLDELOLWj H SURPX
FLUFRODUH QHO VHWWRUH DOLPHQWUDH ROW

3L• QHO GHWWDJOLR 75,&. VXSSRUWD O¶DGRJ
GLPRVWUDJLRQH GL DSSURFFL VRVWHQLELOL
GHOOH LQIRUPDJLRQL GL SURGRWWR LQQRWDW
H LQ JUDGR GL IRUQLUH DJOL VWDNHKROGHU
WXWWL L GDWL ULOHYDQWL QHFHVVDUL SHU L
H VFHOWH GL DFTXLVWR FRQVDSHYROL

,O SURJHWWR DYYLDWR QHO PDJJLR H LQ
TXHVW¶DQQR q IRW D D E FJLDWER O/LXWjODH LIS UFRS
FLUFRODUH H OD PLQLPLJJDJLRQH GHOO¶LPSUI
SUDWLFKH HWLFKH H VRFLDOPHQWH UHVSRQVD
SURGRWWL

\$OOR VWDWR GHOO¶DUWH GRSR OH IDVL GL V
SLORW GD UHDOLJDUH QHL JLRUQL VFRUVL V
SLDQLILFDWH , SLORW VWDELOLVWU D WDCRP S Q I
GHO SDVWDJJR SURYHQLHQWH GD DJUXPL LQ I
DJUXPL LQ UHJLPH FRVLDHQQLRQOLVHRUDJJLR H
GL GDWL DPELHQWDOL GDO PRPHQWR GHOOD U
YHQGLWD ILQDOH H D TXHOOR GHO SDVVDJJLR

,Q RUGLQH DO SULPR VL q SURHQVFRGLWSDR W D V
OD ULOHYDJLRQH GL WHRSHLODHW R D V H V X W H G G L W
DJUXPL H PDQWHQHUOL LQ WXWWH OH IDVL L
VWRFFDJJLR SUHVVR LO SURGXWWRUH LO WU
FRQVHUYDJLRQH SUHVVR TXHVW¶XOWLPR LO V
GRSR OH YHQGLWH FRPH IUXWWR IUHVFR DO
FRVWLWXLUDQQR OD EDVH SHU OD GHILQLJLRQ
DOJRULWPR SUHGLWVWLYR RWWHQXWR FRQ VW



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*OL DJUXPL LQYLDWL DOO LQG XVWULD VRQR V
VRWRSURGRWWR LO FRVLGGHWR SDVWDJR
LQ UHJLPH ELRORJLFR O RELHWWLYR q TXHOC
ERYLQL FRQ XQ 3DOLPHQWR UFFR GL ILEUH I

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,O VHFRQGR SLORW KD ULJXDUGDWR O XWLOLJ
ODYRUDJLRQH GL DJUXPL LQ UHJLPH FRQYHQJL
LPSLDQWL GL HVWUDJL RWRBQRHOL & LRVWR/FLD]LR
YDULHWj GL UHVLGXL YHJHWDOL 'D WDOH ODY
ELRJDV PD DQFKH XQ UHVLGXR FKLDPDWR 3GL
FRPH DPPHQGDQWH LQ DJULFROWXUD

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1HL SURVVLPL JLRUQL VL DYYLHUDQQR L ODY
DL GXH SLORW SHU TXHOOR UHODWLYR DO UH
XQ SURFHVVR DXWRPDWLJJDWR SHU O RWWHQI
&HUWLILFDWLRQ RI 2ULJLQ GD SDUWH GHOOFS
SURJHWR 75,&. LO FXL VFRSR q TXHOOR GL
SURGRWWR QHJOL VFDPEL FRQ 3DHVL H[WUD F
DJHYRODJLRQL VXOOH WDULIIGRJDQDOL (D
GHO OLYHOOR FRPSOHVVLYR GL VRVWHQLELOL
GL ULILXWL H R VRWRSURGRWWR QRQ ULXWL
GRYUHEEHUR FRQYHUJHUH YHUVR OR JHUR ZD

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/H DJLHQGH FRLQYROWH SHU LO SLORW ELR VR
IRUQLWRUL GL (XURIRRG V U O LQG XVWULD C
'LVWUHWWR)UDVFRQj &DQWDODQRWWH *LDF
FRQYHQJLRQDOH DQFRUD (XURIRRG V U O \$V
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)HGHUDFD \$USHWDCVHQWH GHO 'LVWUHWWR 3U
DIIHUPD 3/D FROODERUDJLRQH FRQ LO 'L3UR&
DQFKH LQ TXHVWR SURFHVVR YLUWXRVR GL HI
O DOLPHQWDJLRQH DQLPDOH FKH FL SHUPHWW
VRWRSURGRWWR XQD YDOLGD DOWHUQDWLYE
FROODERUDJLRQH FRQ DJLHQGH GL DOWUH ILO
GLPRVWUDQR JUDQGH YLVLRQH G LQVLPH H
O LPSHJQR VX WHPDWLFKH GL VYLOXSSR WUD

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,QWHUYLDHQL 'LSDVSTXHVQLHQWH GHO 'LVWUHW
)LOLHUD GHOOH &DUQL 36LDPRIHOLFL GL TXF
FRLQYROWR L VRFL L TXDOL KDQQR PRVWUDW
PRPHQWR SHU HIIHWR GHOO VLFFLWj H GHO
PHVVR D SXQR XQ SURFHVVR YLUWXRVR GL V
\$JUXPL GL 6LFLOLD SHU OD ILOLHUD GHOOH F

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,QILQHCFHQJR &KERRDGR QDWRUH GHO 3DWRR '
'L3UR&DUQL DIIHUPD 34XHVWR SHUFRUVR GL
LQQRJDJLRQL GL SURFHVVR GHL VRWRSURGR
ULVRUVD SHU O DOLPHQWDJLRQH DQLPDOH FK
GLIILFROWj GHJOL DOOHYDWRUL GLYHQWD LQ
SL• DPSLD GHL SUREOHPL FKH FRLQYROJRQR C

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G DJUXB DVWDJR GHJOL DJUXPL

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]Œ µo Œ • ŒÀ] u Œl š%o X
&]v vî] š} v ooò u]š} o %o Œ}PŒ uu µŒ}%o } ,}Œ]î]]v îîîîU dZ/ < À
]vš PŒ Œ š v}o}P] À vî š U }u o o} l Z]vU %o Œ u]Po]]Œ Œ
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•}] ou vš Œ •%o}v•]o] oµvP} šµšš}]o] o}] À]š] %o Œ} }šš]X
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Œ P]u }vÀ vî]]v o U }ošŒ o u}v]š}Œ PP]] oo Œ P]•šŒ î]]v
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µv oo À š}Œ ooò vv •]v Œ P]u]}o}P] }W oò}] šš]À} <µ c
— o]u vš}— Œ] }] (] Œ vš]]••] vš]X /o • }v } %o]o}š Z (o
o À}Œ î]]v] PŒµu]]v Œ P]u }vÀ vî]]v o]o •µ}]u%o] P]]
••}] î]]v }v ošŒ À Œ] š] Œ •] µ] À P š o]X <µ •š o À}Œ î]
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& Œ] ŒP vš š]U %o Œ •] vš o]•šŒ šš} WŒ} µšš]À} PŒµu]
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v]u o Z] %o Œu šš] }•šŒµ]Œ U %o Œ] v}•šŒ] •}šš}%o Œ} }:
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&]o] Œ Œv] PŒµu]]v ^]]o] µv]š] %o Œ }v}u]]Œ }o Œ
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•}] ou vš Œ •%o}v•]o] oµvP} šµšš}]o]o}] À]š] %oŒ} }šš]X
µ] %oŒ}P šš] (]v]š]W]o šŒ šš u vš} o %o •š îî} %oŒ}À v] vš
Œ P]u }vÀ vî}}v o U }ošŒ o u}v]š}Œ PP]} oo Œ P]•šŒ î}}v
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µv oo À š}Œ ooò vv •]v Œ P]u]}o}P] }W ooò}] šš]À} «µ c
— o]u vš}— Œ] }] (] Œ vš}}••] vš]X /o • }v } %o]o}š Z
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& Œ] ŒP vš š]U %oŒ •] vš o]•šŒ šš} WŒ} µšš]À} PŒµu]
]WŒ} Œv] v • %o Œ Z Œ] u} v Z]v «µ •š} %oŒ} ••} À]Œš]
v]u o Z] %o Œu šš] }•šŒµ]Œ U %o Œ] v}•šŒ] •}šš}%oŒ} }:
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ZZZ HFRVWDP

127\$ 4XHVWR VLWR XWLOL]]D L FRRNLH H WHFQR

6H QRQ VL PRGLILFDQR OH LPSRVWD]LRQL GHO EURZVHU ,O XWHG

SSURYR

+20(127,=,{ 6(=,21, 9,'(2

\$5&+,9,2 '('\$/2 3')

+RPH6H]LRQL LULFROWXUD&DWDQLD]FRQRPLD FLUFRODUH LQ 6LFLOLD DJUXPL H FDUQL

\$*5,&2/785\$ (=227(&1,\$8*/.2

&DWDQLD (FRQRPLD FLUFRODUH LQ
VL XQLVFRQR SHU OD VRVWHC

/D ILOLHUD DJUXPLFROD H TXHOOD GHOOH FDUQL LQ 6LFLOLD KDQQR DYYLD
SURJHWWR 75,&. ISQBQJDPWB BDDORSHR +RUL]RQ

/ LQL]LDWLYD PLUD D FUHDUH XQD ILOLHUD FRQJLXQWD SHU LO
UHFVSHUR GHO SDVWD]]R DJUXPLFROR GHVWLQDWR DOO DOLPHQWD]LRQH G
ERYLQL GD FDUQH

,O SURJHWWR 75,&. FKH FRQWD ROWUH SDUWQHU HXURSHL H XWLOL]]D
WHFQRORJLH DYDQ]DWH FRPH OD EORFNFKDLQ VL SURSRQH GL PLJOLRUDU
OD WUDFFLDELOLWj H SURPXRYHUH SUDWLFKH GL HFRQRPLD FLUFRODUH QI
VHWWRUH DOLPHQWDUH ,O 'LVWUHWWR 3URGXWWLYR \$JUXPL GL 6LFLOLD
UDSSUHVHQWDQWH GHO VHWWRUH DOLPHQWDUH QHO SURJHWWR KD FRRUG
O LPSOHPHQWD]LRQH GL GXH SLORW XQR SHU LO WUDWWDPHQWR GHO SDV
GD DJUXPL ELRORJLFL H XQ DOWUR SHU TXHOOR GD DJUXPL FRQYHQ]LRQDO

1HO SULPR SLORW VHQVRUL SRUWDWLQ KDQQR PRQLWRUDWR OD WHPSHUI
H O XPLGLWj GXUDQWH LO WUDVSRUWR H OR VWRFFDJJLR GHJOL DJUXPL
IRUQHQR GDWL IRQGDPHQWDOL SHU OR VYLOXSSR GL DOJRULWPL SUHGLW
DYDQ]DWL ,O SDVWD]]R SURGRWWR q VWDWR XWLOL]]DWR FRPH DOLPHQWR
ERYLQL GD FDUQH LQ UHJLPH ELRORJLFR DUULFFKHQGR OD GLHWD DQLPDI

,O VHFRQGR SLORW KD IRFDOL]]DWR VXOO XWLOL]]R GHO SDVWD]]R GD DJUX
GLJHVWDWR XWLOL]]DWR FRPH DPPHQGDQWH DJULFROR

)HGULFD \$UJHQWDWL SUHVLGHQWH GHO 'LVWUHWWR 3URGXWWLYR \$JUXP

'('\$/208/7,0('\$,\$,7

ZZZ HFRVWDF

FROODERUD]LRQH LQWHU ILOLHUD SHU VYLOXSSDUH VROX]LRQL VRVWHQLEI
SUHVLGHQWH GHO 'LVWUHWWR 3URGXWWLYR GHOOD)LOLHUD GHOOH &DUQI
VLJQLILFDWLYD LQ XQ SHULRGR GL FULVL SHU OD GLVSRQLELOLWj GL IRUC

9LQFHQJR &KLRIDOR FRRUGLQDWRUH GHO 3DWWR 'LVWUHWXDOH GHO 'L3L
GHOOH LQQR]LRQL GL SURFHVV RHO UHFVSHUR GHL VRWWSURGRWWL |
DOOD UHVLOLHQJD GHOOD ILOLHUD SURGXWWLYD

4XHVWR SURJHWWR QRQ VROR SURPXRYH OD VRVWHQLELOLWj DPQLHQWDOH
GLYHUVH ILOLHUH SHU DIIURQWDUH VILGH FRPXQL H PLJOLRUDUH O HILFLI

8

SRZHUHGFBDO V

\$*5,&2/785\$ (=227(&1,\$ 3275(%%(,17(5(66\$57, \$1&+(

&DWDQLD (FRORUOR \$V\$Q]LRQL &U3LQ,H,GRF,D,O
FLUFRODUH LQHLL&RQV U]IH GLOLPDWLFDH VSDU 16RFLVORLQ
DJUXPLH FDUQRQLLFD L WLQXDFYHW SHUSHU LO VRVWH
XQLVFRQR SHEUQWLFDR VRVWHQHUH DJHW WRWW XDUU
VRVWHQLELOLWj QDGHJXDWHH]]]RORHGHQHD 0DUWHGu *LXJQR

0DUWHGu /XJLR PLVXH UHJLRQDL *LXJQR ,O FDSRJUXSSR 0SD DOO
/D ILOLHUD DJUXPLFROD HEDXHO GHOOR FDUQLIURQWH DOOD SHJLRUH FULVHGLVLDI RQH
LQ 6LFLOLD KDQR DYYLDWR XOD FOLPDWLF D GHOOD VWRULD UHFVSHUR GHL OD SPOH
FROODERUD]LRQH LQQR]LRQL GHOOD ILOLHUD GLVSRQLELOLWj OD SPOH
SURJHWWR 75,&. ILQDQH DWR LQ (QJR 6DYDULQF HVSDUWROR FRPSDUWV DOO DJULFROWXUL
SURJUDPPD HXURSHR +RULRQ LQVRGGLVID]LRQH SHU LO PDQFDWR ULVSHWR
/LQLLDWLYD PLUD D LQVRGGLVID]LRQH SHU LO PDQFDWR ULVSHWR
GHOOH SUHYLVLRQL GHOOD OHJJH UHJLRQDOH

\$VVRFLD]LRQH 'HGDOR \$ 3 6 (7 6 &RQWUDGD 5L]]XWR VQF (QQD \$XWRUL]]D]LRQH 7ULE

3 ,YD

(0DLOHGD]LRQH#GHGRUJFRXOWLPQHGDOR#KRWPDLQ LW
)DFHERRND]LRQH ;HGHRDORPXOWLPHGLD LW
6LWR ZHE UHDOG]]DWRVGDVWHQJD ,QIRUPDWLFD

]•šOE šš} PCEμu]] ^]]o]]v•] u o]•šOE š
CEv]W }v}u]]CE

]•šOE šš} PCEμu]] ^]]o]]v•] u o]•šOE šš} WCE} μšš]À} oo &]
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%o %o CE}] •}•š v]]o] ššCE À CE•} μv •}•š u] P •š]]v oo]v({CEu
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o CE P]•šCE ì]]v] š] u] v š o] o u}u v š} oo CE }oš Po] F
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&]o] Œ Œv] PŒµu]]v ^]]o] µv]š] %o Œ }v}u]]Œ }o Œ
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— o]u vš}— Œ] }] (] Œ vš}}••] vš]X /o • }v } %o]o}š Z
o À}Œ ì}}v] PŒµu]]v Œ P]u }vÀ vî}}v o]o •µ}]u%o] P]]
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Œ •] µ}U Z] u š} —]P •š š}—U Z À ŒŒ µš]o]îî š} }u uu v vš]
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+RPH \$WWXDQLOLHUD FDUQL H DJUXPL LQ 6LFLOLD XQLWL SHU HFRQRPLD FLUFRODUH



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* MPMIVE GEVRM I EKVYQM MR 7M
IGSRSQME GMVGSPEVI

'L5HGD]LRQHXXJOLR

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\$WWLYDWR UHFVSHUR GHO SDVWD]JR GL DJUXPL SHU DOLPHQWDUH ERYLQL

5RPD OXJ DVNDQHZV ± /D ILOLHUD DJUXPLFROD H TXHOOD GHOOH FDUQL LQ 6LFLOLD VL
XQLVFRQR SHU DWWLYDUH LO UHFVSHUR GL XQR VFDUWR GHOOD ODYRUD]LRQH GHJOL DJU.

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SDVWD]]R SHU LQWHJUDUH O[DOLPHQWD]LRQH GHL ERYLQL GD FDUQH H[FUHDUH XQD LLOL
]HUR VFDUWL /D FROODERUD]LRQH VL LQVHULVFH DOO[LQWHUQR GHO SURJHWWR 75,&. ±
75\$FHDE,OLW\ LQIRUPDWLRQ PDQDJHPPH E\ EOR&.FKDLQV LQWHURSHUDELOLW\ DQG RSHC
FLUFXODU VHUFLFH PDUNHWSODFH

908-1- %68-'30-

)LQDQ]LDWR QHOO[DPELWR GHO SURJUDPPD HXURSHR +RUL]RQ 75,&. YDQWD ROWUH
SDUWQHU GD WXWWD (XURSD H SXQWD D LQWHJUDUH WHFQRORJLH DYDORVHWHWXPVXOYVE
SHU PLJOLRUDUH OD WUDFFLDELOLWj H SURPXRYHUH SUDWLFKH GL HFRORPLD FLUFRODUH
DOLPHQWUDH ROWUH TXHOOR WHVVLOH

'LFHPEUH

,O SURJHWWR DYYLDWR QHO PDJJLR H LQ FRQFOXVLRQH D RWWREULHGHVWIDQYI
IRFDOL]]DWR VXOOD WUDFFLDELOLWj GHL SURGRWWL O[HIILFLHQ]D FLUFRORPLD HFRORPLD
GHOO[LPSURQWD DPELHQWDOH SURPXRYHQGR SUDWLFKH HWLWKH H VRFLDOPHQWH UHVS
OXQJR WXWWR LO FLFOR GL YLWD GHL SURGRWWL

4]XVSPMS,%M]Q
HSQERHE

8YQSVI WIRS EP
'ERHMSPS 8S Q

'XH L SURJHWWL GHILQLWL LO WUDWWDPHQWR GHO SDVWD]]R SURYHQLRQH SDVWD]]R
ELRORJLFR H TXHOOR GD DJUXPL LQ UHJLPH FRQYHQ]LRQDOH ROWUH DO PRQLWRUDJJLR H
UHJLVWUD]LRQH GL GDWL DPELHQWDOL GDO PRPHQWR GHOOD UDFFRWD%GHJQVDMXPLZH
YHQGLWD ILQDOH H GHO SDVVDJJLR DOO[LQGXVWULD GHL VXFFKL

*LXJOR

%GGIOWDMXPLZH
MXPERE)YVST

%GGIWWMFMPMX]
MREGGIWWMFMPI

*OL DJUXPL LQYLDWL DOO[LQGXVWULD VRQR VWDWL WUDVIRUPDWL LQ VXFFKLH LO ORUR \
FRVLGGHWWR SDVWD]]R LQYLDWR D XQ DOOHYDWRUH GHOO[HQQHVH LQ UHJLPH ELRORJL
q TXHOOR GL LQWHJUDUH O[DOLPHQWD]LRQH GHL ERYLQL FRQ XQ ³DOLPHQWD]LRQH XQVW
DQWLRVVLGDQWL ,O VFRQRGR SLORW KD ULJXDUGDWR O[XWLLOL]]R GHO SDVWD]]R SURYH
ODYRUD]LRQH GL DJUXPL LQ UHJLPH FRQYHQ]LRQDOH H LO VXR LPSLHJR LQ LPSLDQWL GL
HVWUD]LRQH GHO ELRJDV PHWDQR LQ DVVRFLD]LRQH FRQ DOWUH YDULHWj GL UHVLGXL \
TXHVWD ODYRUD]LRQH QRQ VL q RWWHQXWR VROR LO ELRJDV PD DQFKH XQ UHVLGXR FKI
³GLJHVWDWR´ FKH YHUUj XWLLOL]]DWR FRPH DPPHQGDQWH LQ DJULFROWXUD

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)HGHULFD \$UJHQDWL SUHVLGHQWH GHO 'LVWUHWWR 3URGXWWLYR \$JUXPL GL 6LFLOLD V\$
QRWD ³OD FROODERUD]LRQH FRQ LO 'L3UR&DUQL QDVFH SHUFKp FUHGLDPR DQFKH LQ TXI
SURFHVVR YLUWXRVR GL HFRQRPLD FLUFRODUH SHU O[DOLPHQWD]LRQH DQLPDOH FKH FL
FRVWUXLUH SHU L QRVWL VRWWSURGRWWL XQD YDOLGD DOWHUQDWLYD FKH QDVFH S
FROODERUD]LRQH FRQ DJLHQGH GL DOWUH ILOLHUH VWUXWWXUDWH LQ 'LVWUHWWR´

FRQLQXD D OHJJHUH VXO VLWR GL ULIHULPHQWR

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(ž)VEQS JMVQE HIGVIXS GSR QPR TIV
EVSQEXMGLI I SJJMGMREPM

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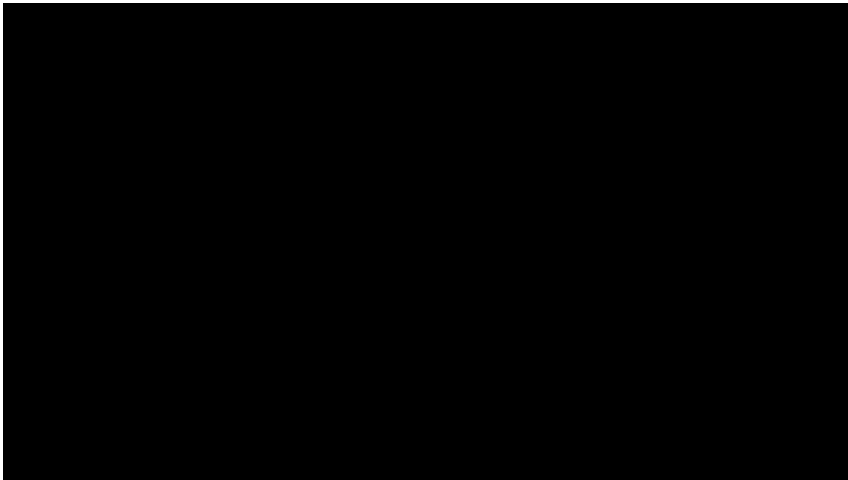
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6LFLOLD 6LQHUIJD WUD ILOLHUD DJUXPLFI
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/D ILOLHUD DJUXPLFROD H TXHOOD GHOOH FDUQL LQ 6LFLOLD VL XQLVF
XQD ILOLHUD FRQJLXQWD GL UHFVSHUR GHO SDVWDJ]R DJUXPL SHU O]D
ERYLQL GD FDUQH /D FROODERUD]LRQH VL LQVHULVFH DOO]LQWHUQR (

)LQDQ]LDWR QHOO]DPQLWR GHO SURJUDPPD HXURSHR +RUL]RQ 75,&
ROWUH SDUWQHU GD WXWWD (XURSD ± WUD TXHVWL LO 'LVWUHWWR 3
6LFLOLD XQLFR UDSSUHVHQWDQWH GHO IRRG GHO SURJHWWR ± H PLUC
WHFQRORJLH DYDQ]DWH FRPH OD EORFNFKDLQ SHU PLJOLRUDUH OD W
SURPXRYHUH SUDWLFKH GL HFRQRPLD FLUFRODUH QHO VHWWRUH DOLPI
TXHOOR WHVVLOH

3L• QHO GHWWDJOLR 75,&. VXSSRUWD O]DGR]LRQH OD WUDFFLDELOLW
GLPRVWUD]LRQH GL DSSURFFL VRVWHQLELOL DWWUDYHUVR XQ VLVWHPI
LQIRUPD]LRQL GL SURGRWR LQQRVWLYR H FLUFRODUH EDVDWR VX EC
JUDGR GL IRUQLUH DJOL VWDNHKROGHU GHOOH ILOLHUH H DL FRQVXP
ULOHYDQWL QHFHVVDUL SHU LPSOHPHQWUDUH SUDWLFKH GL ILQH GHL UI
DFTXLVWR FRQVDSHYROL

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,O SURJHWWR DYYLDWR QHO PDJJLR H LQ FRQFOXVLRQH D RWWREU
TXHVW]DQQR q IRFDOL]]DWR VXOOD WUDFFLDELOLWj GHL SURGRWWL (C
OD PLQLPL]]D]LRQH GHOO]LPSURQWD DPQLHQWD &521\$&\$ SUDV
VRFLDOPHQWH UHVSQRVDELLOL OXQJR WXWWR LO &521\$&\$ SUDV
&DOWDQVYVHWWD /D VVWH G
XQD GROQD UDFFRJOLH O]DFT
GHO 7ULWRQH SHU XWLQ]]DU
XQD RORQV]LHQ LQG
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GD UHDOL]]DUH QHL JLRUQL VFRUVL VRQR VWDW]LHWHWX]DWHFRHGDW]L
SLORW VWDELOLWL HUDQR GXH H ULJXDUGDYDQR VLD LO QVDFW]D]RQW
SURYHQLHQWH GD DJUXPL LQ UHJLPH ELRORJLF &521\$&\$ XPL
FRQYHQ]LRQDOH VLD LO PRQLWRUDJJLR H OD UH]SRUW]SH]LROH 6LELOL V
ORUJDQWLQD H SLOD 5RPPQD
PRPHQR GHOOD UDFFRWD GHJOL DJUXPL D TXHOORW]LROH 6LELOL V
GHO SDVVDJJLR DOO]LQGXVWULD GHL VXFFKL \$0%,(17(
6LFFLWj 6LFLOLD QDYH FLVW
,Q RUGLQH DO SULPR VL q SURYYHGXR D LQVW]LROH 6LELOL V
SHU PLJOLRUDUH WHQRULV
GHO HOHVH
ULOHYD]LRQH GL WHPSHUDWXUD H XPLGLWj QHOOH FDVVHWWH GL UDF

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DIIHUPD 34XHVWR SHUFRUVR GL ILOLHUD q VRVWHQLELOH JUDJLH DOOH
SURFHVVVR GHV VRWWRSURGRWWL DJUXPDUL 6L UHFVSHUD XQD ULVRUV
O[DOLPHQWD]LRQH DQLPDOH FKH WHQXWR FRQWR GHOOH RJJHWWLYH
DOOHYDWRUL GLYHQWD LQWHUHVVDQWH QHOORRWWLFD GL XQD YLVLRL
SUREOHPL FKH FRLQYROJRQR OD ILOLHUD SURGXWWLYD'

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&RQWUROOL DOODHURSRUWR
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VLJDUHWWH

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626 6LFLOLD &HQWUDOH OD 6I
DSSRQJD LO YLQFROR VXOO[L
URPDQR GL FRQWUDGD &XWLF

&521\$&\$

&DOWDQLVVHWWD 6LQLVWUD
FRVWLWXLWD XIILFLDOPHQWH
VXELWR LQWHUYHQWR FRQFUH
O[HPHUJHQ]D LGULFD

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&DOWDQLVVHWWD 'DO DO
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FDUDPEROD D VSRQGH

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*]YPkPD;[Pk? 5PFH]▣ Hri

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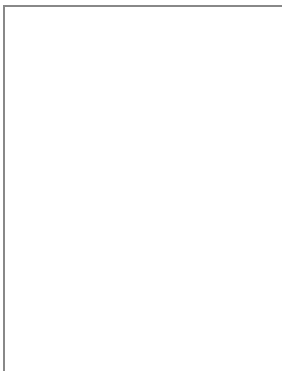
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 GHOD) LOLHUD GHOOH &DUQL (FRQR



&DWDQLD OXJOLR /D ILOL
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 +RUL]RQ 75, &. YDQWD RC
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 ,O SURJHWWR DYYLDWR QHO PDJJLR H LQ
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 ,Q RUGLQH DO SULPR VL q SURYYHGXRW D LQVW
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 QRQ VL q RWWHQXWR VROR LO ELRJDV PD DQF
 YHUUj XWLQJ]DWR FRPH DPPHQGDQWH LQ DJULFR
 1HL SURVVLPL JL RUQL VL DYLLHUDQQR L ODYRU
 SHU TXHOOR UHODWLYR DO UHJLPH ELRORJ
 DXWRPDWL]DWR SHU O RWWHQQLPHQWR GHO 3&
 SDUWH GHOO \$JHQJLD GHOOH 'RJDQH SDUWQH
 GL DWWHVWDUH OD SURYHQLHQJD GHO SURGRWW
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 GHO OLYHOOR FRPSOHVVLYR GL VRVWHQLELOLWJ
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 OR JHUR ZDVWH
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 &DUQL 36LDPH IHOLFL GL TXHVVD FROODERUDJL
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 GHOOD PDQFDQJD GL IRUDJL H TXLQGL PHV
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 ,QILQH 9LQFHQJR &KLRIDOR FRRUGLQDWRUH
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 DQLPDOH FKH WHQXWR FRQWR GHOOH RJJH
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 &HQWUR 7HVLOH &RWRQLHUR H \$EELJOLDPHQ
 7H[WLO XQG)DVHUIRUVFKXQJ 'LVWUHWWR 3UR
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 &DWROLD GHO 6DFUR &XRUH 8QLYHUVLWJ 3RO
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&\$. \$ 6&82/\$,&6 &DOGHURQH
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6LFLQDXQRWYHG
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7UDQVODWH

3URGRWWL IUHVFKL H JHQX
VRFLDOH '25\$66

/H QRWLJLH SL* SRSRODUL XOWLPL JL RUQL

'URQL XQD QXRYD VILGD LQ WHPD
 GL VLFXUH]JD H PRELOLWJ WUD
 QRUPDWLYD LWDOLDQD H HXURSHD
 6XFFHVVR SHU LO FRQYHJQR
 'URQ 3ROLFH RUJDQL]DWR GD
 , 3 \$ 3DOHUPR D 0DUVDOD
 GL \$PEUD 'UDJR /L YHGLDPR VRUYRODUH RUPDL
 FRQ XQD IUHTXHQJD TXRWLGLDQD VSHVVR XVDWL
 SHU ULSUHQGHUH DOFXQL HYHQWL H LO ORUR URQJLR q
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